training code: ZP-ZPwPen / ENG DL 2d / EN

Project Management – intermediate level

The “Project Management – Intermediate Level” training is an interactive workshop designed for professionals who already have practical experience in project work and want to further develop their project management competencies. The training focuses on strengthening the ability to manage projects in complex organizational environments. Participants explore how projects are positioned within organizational structures and strategies, how initiatives evolve into projects, and how effective planning, governance and monitoring practices can be applied to improve project outcomes. The course also introduces modern approaches and tools used in contemporary project environments, including Lean principles, Scrum, Kanban and hybrid project management models that combine predictive and agile approaches.

Training recipients

- Project managers seeking to deepen their practical project management skills.
- Leaders of project teams responsible for coordinating complex initiatives.
- Professionals involved in managing multiple projects or project portfolios.
- Individuals responsible for improving project effectiveness within their organizations.
- Professionals interested in integrating traditional and agile project management approaches.

Benefits

- Develop the ability to manage projects within complex organizational structures and strategic contexts.
- Learn how to assess whether initiatives should become projects and how to define their vision and

objectives.

- Strengthen project planning skills, including scheduling, stakeholder management and risk analysis.
- Understand governance mechanisms that support effective monitoring and control of project progress.
- Gain practical knowledge of modern management techniques such as Lean, Scrum and Kanban.
- Understand the differences between predictive, agile and hybrid project management approaches.

Training program

1. Introduction – Key Concepts in Project Management
   - Definition of a project
   - Projects, programs and portfolios
   - Project performance parameters
   - Differences between operational work and project work
2. Positioning a Project within Organizational Strategy
   - Understanding organizational vision and strategic objectives
   - Aligning projects with strategic priorities
   - Positioning projects within organizational structures
   - Relationships between projects, programs and portfolios
3. When an Initiative Becomes a Project
   - Sources of project initiatives
   - Evaluating whether an initiative should become a project
   - Defining project vision and objectives
   - Assessing feasibility and business value
4. Effective Project Planning
   - Stakeholder identification and management
   - Product-based planning approach
   - Creating schedules using Gantt charts
   - Planning work in agile environments
   - Risk management procedures and evaluation methods
   - Balancing operational work and project activities
5. Project Execution, Monitoring and Control
   - Project reporting mechanisms
   - Managing changes and issues
   - Tolerance management
   - Monitoring project progress
6. Techniques and Tools Supporting Project Work
   - Lean principles in project environments
   - Scrum as a collaboration framework

- Kanban for workflow improvement
- Prioritization techniques
- Modelling approaches supporting decision-making

7. Modern Project Management Approaches
   - Predictive (traditional) project management
   - Agile project management approaches
   - Hybrid project management models combining both approaches
8. The Role of Technology in Project Management
   - Digital tools supporting project planning and monitoring
   - Technology enabling collaboration and communication
9. Training Summary
   - Key takeaways and conclusions
   - Discussion of practical applications

Expected preparation of the participant

Participants are expected to have prior knowledge of project management concepts and practical experience working in project environments. Familiarity with project scheduling, stakeholder coordination and basic project management terminology will help participants benefit fully from the training.

Duration

2 days / 14 hours

Language

- Training: English
- Materials: English